

Project Management for Professionals in the Building and Construction Industry

A 36-hour course in 12 evenings. The course is jointly conducted by BCA Academy and Society of Project Managers (SPM)

BCA ACADEMY
of the built environment



Our construction industry is made up of a myriad of professions. The main task of the Project Manager is to manage this group of different talents and bring about the successful fruition of the project. So one wonders ... How do we train the Project Manager (PM)? What type of course would be suitable for a PM?

For years, many professionals in our construction industry have been looking for the ideal project management course that would cater to their needs; a course that would provide the right blend of academic, theoretical teachings and the practical applications of it. Of course, this should also come with a certificate from an established construction industry institution, to enhance the career path of the professional.

In view of the need for an ideal Project Management course structured for the construction professionals, the Society of Project Managers (SPM) decided to collaborate with Building Construction Authority Academy (BCAA). With SPM providing the industrial expertise and BCAA administering the academic structure, we started to brain storm for the outline of the course in late 2007. It took more than a year to come up with the course outline that would cater to the current construction market and to select and confirm the trainers who are leaders from both the academic as well as within our construction industry.

Thus this Course covers not only topics on Time, Cost and Quality, but also others like:

- Sustainable Construction
- Value Management/Engineering
- Case studies of local and foreign projects
- Managing Consultancy Services & Consultants' Contribution
- The EQ of Project Management
- Risk Management, Safety & Environmental Management
- Contracts Management

Our pool of trainers comprises well-known academicians from NUS, NTU as well as industrial giants like Dr Christopher Leong, Rider Levett Bucknall, Mr Lye Kuan Loy, CEO of CPG Corporations Pte Ltd, Mr Seah Choo Meng, Director of Davis Langdon & Seah who is also the current President of SPM. We also have PM practitioners from PM Link to share on the finer points of PM practice and project experiences.

Because the Course is certified, participants are required to take an assessment exercise involving multiple-choice questions.

To complete the course, all participants are also required to form project teams to submit a write-up and make a presentation on selected topics related to Project Management. This is to groom the participants in leadership, teamwork as well as presentation skills. We will be featuring some of the write-ups from the participants in the coming editions of the SPM Newsletter.

The 1st run of the course started in the Sep 2008 and it was a huge success. We have just completed the 4th run in Sep 2010. Many participants requested for an Advanced PM Course to follow on with the current one and SPM will be reviewing this with BCAA.

The 5th run will be held in the 1st half of 2011. Do look out for the SPM-BCAA brochures and sign up! Who knows? Your write-up may be featured in our next edition of the SPM Newsletter! Details and enquiry about the course can be obtained from sprojm@yahoo.com or bca_academy@bca.gov.sg.

Contributed by: Ms Audrey Tee

SPM funded Young Joo Chye of PUB to present a paper on the Deep Tunnel Sewerage System at the Summit. We stayed at the Shungeng Hillview hotel. It was a most idyllic venue.

Leaders from the Ministry of Housing & Urban-Rural Development (MOHURD) and other related ministries and institutes and foreign counterparts were invited to address the meeting. Keynote speeches were given by Chinese and foreign professionals. There was also an award ceremony in the morning of 8 September 2009. An on-site visit was made to the Jinan Expo Garden project.

The papers presented during the summit covered:

- Innovation and implementation of international engineering financing mode;
- Research and introduction of overseas infrastructure engineering mode;
- Development trend of international infrastructure project management;
- Risk management in infrastructure projects;

- Information management for infrastructure projects;
- Sustainable development of construction project management and engineering enterprises;
- Professional building of project management talents team.

Contributed by: Ting Seng Kiong



SPM Delegation at the Summit

Welcome! New SPM Members!

The Council extends a warm welcome to new members who joined us since July 2009.

S/N	TITLE	NAME	COMPANY	S/N	TITLE	NAME	COMPANY
1.	Mr	Yew Boon Cheat	CPG Consultants, India	21.	Mr	Koh Kian Wee Douglas	National University Hospital
2.	Mr	Tan Wan Keng Nicholas		22.	Ms	Wee Soh Hoon, Doreen	Debanho Pte Ltd
3.	Mr	Goh Wee Keng	SDC Corporation	23.	Mr	Phua Gim Chuan	EM Services Pte Ltd
4.	Mr	Lim Kim Ngiap Charles	CLKN Architects	24.	Mr	Kwek Su Ngi	Becamex IDC Corp, Vietnam
5.	Mr	Jason Riekstins	Correy Projects	25.	Mr	Ng Soi Nam	CKM Pte Ltd
6.	Mr	Lim Bok Ngam	Land Transport Authority	26.	Mr	Babatunde, Oluwayomi Kayode	PM Link Pte Ltd
7.	Mr	Desmond Hill	Penta-Ocean Constrn Co Ltd	27.	Ms	Wang Wei	Davis Langdon & Seah Proj Mgt Pte Ltd
8.	Ms	Rita Soh	RDC Architects Pte Ltd	28.	Mr	Lee Lik Hong	Davis Langdon & Seah Proj Mgt Pte Ltd
9.	Mr	Sim Ah Koon	SIPM Consultants P/L	29.	Mr	Teo Haw Kuan Garry	United Engineers Developments Pte Ltd
10.	Ms	Chan Lai Bing	Davis Langdon & Seah Proj Mgt Pte Ltd	30.	Mr	Banga, Manish	PM Link Pte Ltd
11.	Ms	Sherry, Wong Wai Kuan	Davis Langdon & Seah Proj Mgt Pte Ltd	31.	Ms	Seow Peck Ngee	PM Link Pte Ltd
12.	Mr	Wee Chee Ming	Davis Langdon & Seah Proj Mgt Pte Ltd	32.	Mr	Kumar, Vijaya	Davis Langdon & Seah Proj Mgt Pte Ltd
13.	Mr	Seah Hsiu-Min Eugene	Davis Langdon & Seah Proj Mgt Pte Ltd	33.	Ms	Tay Lay Yuen Irene	United Premas Ltd
14.	Mr	Tai Joo Tee, Samuel	United Engineers Developments Pte Ltd	34.	Mr	Loke Mun Sing	Singapore Management University
15.	Mr	Chow Pak Seng	United Engineers Developments Pte Ltd	35.	Ms	Lim Choon Peck Jeannie	Davis Langdon & Seah Proj Mgt Pte Ltd
16.	Mr	Fong Kim Whey	United Engineers Developments Pte Ltd	36.	Mr	Brells, John Raymond	Singapore Hill International Pte Ltd
17.	Mr	Abdul Rahman Bin Ahmad	Conint Pte Ltd	37.	Mr	Anthony, Anand Jude	Singapore Hill International Pte Ltd
18.	Ms	Lim See Bee	Banyan Tree Hotels & Resorts	38.	Mr	Chin Ee Kiat Elliot	SIPM Consultants Pte Ltd
19.	Mr	Gwee Dwight	Rider Levett Bucknall LLP	39.	Mr	Lim Hock Soon	PM Link Pte Ltd
20.	Mr	Tay Hong Hui, Philip	Conspecs Pte Ltd	40.	Ms	Yeo Fei Shien Jean	PM Link Pte Ltd
				41.	Ms	Yong Siew Leng	PM Link Pte Ltd

SPM membership roll stands at 354 comprising the categories of Fellow, Ordinary and Associate Members.

We look forward to a fruitful and rewarding time of contribution and participation from these new members.

SPM welcome applications from professionals to join the Society to contribute and promote Project Management. Sign up now to be a SPM member!

The application form is available from our website, SPM website: www.sprojm.org.sg.

Recent and Coming Events

S/N	EVENT	VENUE	DATE	INFO LINK
1	9th China International Construction Project Management Summit Theme: Project Management and Development Mode Transition of Construction Industry	Wuxi City, Jiangsu Province, CHINA	26 to 28 Sep 2010	
2	BCAA-SPM Seminar on Managing Complexity in Projects	BCA Academy	1 Oct 2010	
3	Global Alliance for Project Performance Standards (GAPPS) Working Session No. 20	Department of Construction and Infrastructure Darwin, AUSTRALIA	7 to 9 Oct 2010	SPM Secretariat sprojm@yahoo.com GAPPS www.globalpmsstandards.org
4	SPM's 15 th Anniversary Dinner Guest-of-Honour, Mr Gan Kim Yong Minister for Manpower	Resorts World Sentosa Convention Centre's Compass Ballroom	22 Oct 2010	SPM Secretariat sprojm@yahoo.com
5	Technical Lunch Talk on "Liabilities and duties of project managers to third parties" by Mr Christopher Chuah	Singapore Recreation Club	15 Nov 2010	SPM Secretariat sprojm@yahoo.com

Newsletter Editorial Team

We have resumed our Newsletter again, thanks to our new Editorial Team! This team is led by our Publications Chairman Mr Yip Kim Seng, Vice-Chairman Mr Toh Kim Sai, Er. Audrey Tee Hui Leng, Ms Heng Leng, Mr Yuen Mun Wye and Mr Kenneth Ng.

Mr Yip Kim Seng is the Managing Director of PM Link and a Registered Architect while Mr Toh Kim Sai is the Deputy Chief Development Officer (Project Design, Development & Management) and Senior Vice President (Regional Investment & Asset Management) of CapitaMalls Asia Ltd.

Er. Audrey Tee is the Consultant (Principal Engineer) of CPG Consultants Pte Ltd, Ms Heng Leng is a Senior Architectural Assistant with CPG Consultants Pte Ltd, Mr Yuen Mun Wye is the Vice President (Project Management) of SIPM Consultants Pte Ltd and Mr Kenneth Ng is the Director of Huisman Far East Pte Ltd.

Going forward, we hope to bring our Newsletter and its readership reach to new heights to promote greater professional interest in project management and in the activities of the Society of Project Managers, Singapore. We welcome your contribution of articles of Project Management interest and comments for improvement. Please send them to SPM Secretariat: sprojm@yahoo.com

Calling for feature articles and sponsorship scheme

Dear Readers,

We would like to invite you and all SPM members to consider sponsoring an edition of the Newsletter. The sponsor will be given a full page dedicated to a feature article which can be contributed by the sponsor. The article can include a write-up on a project undertaken by the sponsor or on any project management related fields involving the sponsor that would be of interest to the readers of the SPM newsletter. The cost of a sponsorship is S\$3000 per full page article or S\$2000 per half page article. You can convey your interest to sprojm@yahoo.com and we look forward to hearing from you!

SPM Newsletter Editorial Team

This issue of
SPM Newsletter
is sponsored by
CapitaMalls Asia
Thank you!



Enhancing shoppers' experiences - Project management with a difference at CapitaMalls Asia



Project managers with CapitaMalls Asia (CMA) never have to face a dull day. Be it a freshly-minted graduate or a veteran who has been in the industry for over 30 years.

Meet Terence Teo and Lim Yang Soon, who are with CMA, one of Asia's largest shopping mall developers, owners and managers with a pan-Asian portfolio of 88 retail properties across 49 cities in the five countries of Singapore, China, Malaysia, Japan and India.

Just one year into his job, Terence, who holds a degree in mechanical engineering, has seen to the enhancement of Tampines Mall, and is now involved in the redevelopment of JCube, formerly known as Jurong Entertainment Centre, under the guidance of his mentor, Yang Soon.

"I have never thought that I would become a project manager for a shopping mall developer and manager," said Terence, who joined the project design, development and management department of CMA in June 2009. "In my final year of university, I started to seriously think about what I would like as a career and it was one of the on-campus recruitment events which CMA took part in that spurred my interest. It has been a rewarding and challenging journey this far!"

Added Terence: "Shopping mall development and management is a dynamic business due to the fast changing nature of retail trends and consumer preferences. As a project manager, I have to constantly keep myself updated of the latest shopping mall design and development trends around the world. One thing that I'm extremely grateful for is the opportunities that the company has granted me, and the mentoring system put in place, which greatly helped me pick up the ropes quickly."

Adapting to change and bold execution are among the mantras of CMA.

It has been pioneering and introducing new design concepts and development innovations, such as the climate-control canopies with embedded multi-coloured lights at Clarke Quay to offer a unique and comfortable ambience and experience for revelers; water-play parks on rooftops of IMM, Lot One and Sembawang Shopping Centre; the largest integrated media façade in Asia to create an interactive stage for video screenings and advertisements at ION Orchard; and the latest being an Olympic-size ice skating rink in JCube (pictures below) – a first in Singapore.

Said Yang Soon, who has had 35 years of project management experience in residential, industrial, and now shopping mall projects: "Other than making sure that projects are completed on time and within budget, our constant challenge is in carrying out the development works while the malls are still open for business. Concurrently, we have to ensure that the finished products meet the different expectations of various stakeholders, including tenants and shoppers, and that we deliver the returns to our shareholders."

Yang Soon was involved in the revamp of Junction 8 as well as IMM, which was carried out in 27 phases over two years. The old open-air car park of the shopping mall was replaced by a new retail annex; Levels 1 to 3 of the mall were reconfigured while new car park lots were created on Level 5. Detailed and careful planning, as well as close co-ordination with the mall management team and tenants, was critical to ensure that the mall remained operational throughout the construction.

"What motivates me and keeps me going is the evolving learning experiences and teamwork behind the completion of every project, as well as the next new project to look forward to. It has been extremely gratifying to see the shopping malls that you have built become vibrant spaces for millions of people to meet and be entertained."

And CMA is not a company that sits on its laurels. It is constantly planning and positioning itself for growth as shopping malls become very much part of the fabric of Asian cities and societies. For project managers, it means an opportunity to work for a leading company in which they will be challenged and rewarded. 📍



▶ Lim Yang Soon (left) and Terence Teo (right) working on the JCube project.

